



| A Official Folicy for Materia | ity Staπ Training Needs Analysis | | | | | |
|---|--|--|--|--|--|--|
| For Use in: | Maternity Services | | | | | |
| By: | Midwives/ Obstetricians | | | | | |
| For: | Midwives, Maternity Care Assistants (MCA's and Obstetricians | | | | | |
| Division responsible for document: | Women and Children's Services | | | | | |
| Key words: | Maternity, Training, analysis, Mandatory, TNA | | | | | |
| Name and job titles of document author: | Charles Bircher, Consultant Obstetrician Rosie Goodsell, Practice Development Midwife | | | | | |
| Name and job title of document author's Line Manager: | Jo Nieto, Chief of Division Emma Hardwick, Head of Midwifery | | | | | |
| Supported by: | Richard Smith | | | | | |
| Assessed and approved by the: | Maternity Guidelines Committee Lead Chair's Action; tick here □ | | | | | |
| Date of approval: | 27/02/2020 | | | | | |
| Ratified by or reported as approved to (if applicable): | Clinical Safety and Effectiveness Sub-Board | | | | | |
| To be reviewed before: This document remains current after this date but will be under review | 27/02/2023 | | | | | |
| To be reviewed by: | Practice Development Midwives | | | | | |
| Reference and / or Trust Docs ID No: | 8649 | | | | | |
| Version No: | 4.5 | | | | | |
| Compliance links: (is there any NICE related to guidance) | National maternity Review Better Births 2016 NHS England Saving babies Lives 2016 DoH Safer Maternity care 2016 MBRRACE-UK Nov 2018 NHS Resolution Safety action 8 Unicef Baby Friendly standards 2017 | | | | | |
| If Yes - does the strategy/policy deviate from the recommendations of NICE? If so why? | | | | | | |

| Contents | Page |
|---|------|
| Quick reference | 3 |
| Rationale | 3 |
| Training Leads for relevant staff groups | 4 |
| Saving babies lives care bundle | 5 |
| Infant feeding Training | 5 |
| Roles and Responsibilities | 6 |
| Summary of development | 7 |
| References | 7 |
| Appendix 1 Invitation to PROMPT training | 8 |
| Appendix 2 Recall letter | 10 |
| Appendix 3 Midwives and MCA's Mandatory Training Requirements | 12 |

Version and Document Control:

| Version Number | Date of Update | Change Description | Author |
|-------------------|-------------------|--|------------------------------------|
| 4.5 | 27/02/2020 | Reducing Preterm Birth – The importance and timing of PReCept and Corticiosteroids use during pre-term birth is reinforced during PROMPT update, amended | Charles Bircher, Rosie Goodsell |
| | | | |
| | | | |
| | | | |

1. Quick Reference

This document offers advice to staff on their mandatory training needs and how they may seek to undertake the training required. The training is set out to meet the demands of ensuring safe and effective provision of care putting the patient at the centre of care. This Training Needs analysis (TNA) is specific to midwives of all grades, Obstetricians at all levels, Maternity Care Assistants (MCA's)

This document is not a standalone document but compliments the NNUH Staff Mandatory Training Policy <u>Trustdocs Id: 710</u> and Guidelines for Clinical Skills <u>Trustdocs Id: 1606</u>

2. Rationale

The Government has set a target of halving the rates of stillbirths, neonatal and maternal deaths and brain injuries associated with delivery, by 2025. The first milestone in the process of achieving that target is an expectation of a 20% reduction by 2020. The National Maternity Review Better Births Report (2016) recommends that those who work together should train together. It is recognised that multi-professional education and training can break down barriers and lead to the provision of safer care. Multi-professional training within the NNUH is a standard part of professionals' continuous professional development, both in routine situations and in emergencies.

The aim is to reduce incidents, and create an environment where all staff learn from error through reporting incidents, reviewing case notes and feeding back in a non-blame culture.

This TNA identifies the training identified by the maternity services to equip the staff with the knowledge and skills required to deliver safe and effective care putting the patient at the centre of care, and implement the Saving Babies Lives care bundle developed by Each Baby Counts.

Sessions will be offered via a blended approach to learning and teaching

- Classroom based Trainer led
- Workshops Trainer led
- E-learning-
- Simulation training

The aim of the NNUH is to achieve a attendance rate of at least 90% of the Multi-disciplinary maternity staff group at the Practical Obstetric Multi-Professional Training (PROMPT) (excluding staff on long term sickness and maternity leave) as set out in the NHS Resolution Maternity Incentive Scheme Safety standard 8.

3. Training Leads for Relevant Staff Groups

Midwives and Maternity Care Assistants – Practice Development Midwives (PDM's) Obstetric Medical Staff- Lead (or Deputy) Consultant for Risk Management and Delivery Suite or their nominated deputy and college tutor and educational supervisors.

3.1 Mandatory training

All new staff must attend the corporate induction.

Midwives must comply with the Guidelines for Clinical Skills ID 1606 and seek advice from the PDM team if they require further training.

Maternity care assistants must attend the two week Health care assistant course prior to commencing on the wards and complete the care certificate.

All maternity staff must complete the mandatory training as set out in the Staff Mandatory Training Policy <u>Trustdocs Id: 710</u>

Maternity staff must complete the training specific to the maternity department as set out in the maternity staff training guide see *appendix3*

The maternity services aim is never to cancel training due to high clinical activity staffing shortages or other adverse conditions, however, if this does occur, this should be agreed by one of the Matrons/HOM and the database amended accordingly.

3.2 PROMPT

The training is facilitated by a multidisciplinary team of staff who have attended the PROMPT train the trainer's workshop and have cascaded the training to other faculty members. This training includes human factors, fetal monitoring in labour (intermittent auscultation and CTG interpretation) and integrated team-working with relevant simulated emergencies. The training syllabus follows the PROMPT course and uses the materials and resources provided which are based on current evidence, national guidelines/recommendations.

These are adapted to take into account relevant local audit findings, risk issues and lessons learned from serious incidents (Sl's) and case review feedback. NNUH charts, emergency boxes, algorithms and proformas are used within the scenarios. (See programme for 2020).

The programme is interwoven with human factors training led by faculty members who have received training via Atrainability. An interactive session specifically relating to human Factors is also accommodated within the programme. Elelements of PROMPT will encompass the homebirth environment. One scenario will begin at a homebirth to help refresh community midwives and those in attendance to homebirths.

4. Saving Babies Lives Care Bundle (v2)

The 4 elements of the care bundle are covered within the training offered at the NNUH.

- **4.1 Reducing smoking in pregnancy -** Session running on Mandatory training 2020 programme for Midwives and MCAs, alongside Masterclasses to continue to run facilitated by Smokefree Norfolk. *Training has been delivered to all community teams*
- **4.2 Risk assessment and surveillance for growth restriction -** NNUH adopted the GAP programme in 2012. All midwives are required to do the Perinatal institute online e-learning annually and competencies must be achieved when working in the community.
- **4.3 Raising awareness of reduced fetal movements -** This is covered in PROMPT within the fetal monitoring session.
- **4.4 Fetal monitoring in labour –** this training has been incorporated within PROMPT including an assessment. It includes CTG interpretation and intermittent auscultation. We assess CTG and Intermittent Auscultation competence annually at the Prompt update, pass mark is 80%. Those staff who score in the 70's they will have the feedback when we go through answers on the day. Staff who score <70% we offer 1-2-1 and only pass as compliant once this has been completed, ideally within a month. In addition all midwives and junior doctors complete the FIGO CTG interpretation, antenatal CTG interpretation and cord blood gas chapters on K2 biannually.

All new obstetric medical staff in training and SAS non training grade doctors receives a formal training session on continuous electronic fetal monitoring as part of their induction to the department.

4.5 Reducing Preterm Birth – The importance and timing of PReCept and Corticiosteroids use during pre-term birth is reinforced during PROMPT update.

Doctors are encouraged to attend in house Friday afternoon teaching program and attend the regional deanery teaching.

5. Infant feeding Training

NNUH Trust is fully accredited as having a Baby Friendly Initiative (BFI) maternity service and is guided by the Unicef BFI Standards for maternity and neonatal care. This includes Practical Skills Reviews, 1:1 audits and practical support.

- All staff will complete a 2 day BFI accredited breastfeeding management course.
- New staff will be orientated to the Infant feeding policy and have an assessment of their training needs within 6 weeks of starting in post.
- Ongoing training is 1 hour mandatory update annually and 1 day mandatory training triennially.

- The infant feeding team maintains a database so we can monitor attendance both of training and triennial reviews.
- Staff knowledge audits (randomised) are also undertaken annually.

6. Roles and Responsibilities

It is the responsibility of all staff, whether employed whole or part-time to:

- Comply with mandatory training requirements as identified in the Trust Mandatory Training Policy TNA and those identified locally in maternity.
- Identify when updating is required and agree a date for this with their manager.
- Give priority to mandatory training and make every effort to attend training sessions arranged for this purpose.
- Alert their line manager and the provider of the training if they are unable to attend and rebook within a 3 month period.
- Sign the attendance record for the session/programme.
- Partake in evaluation of session/programme in order to influence future provision.
- Maintain a record of their mandatory training for the purposes of appraisal and revalidation
- Apply the learning to their area of work/role

6.1 Midwifery Matrons for inpatients and community services

Midwifery Matrons have the responsibility for ensuring the Midwives and Maternity Care Assistants attend training as indicated in the training needs analysis. Ensuring that all new staff attend the corporate induction training and any staff new to the maternity services receives a local induction programme and maternity mandatory training sessions as described in the training needs analysis.

6.2 Risk Management Midwife

Chairs the weekly risk management meeting and works with the PDM identifying new training requirements identified through complaints, PALS, incidents and claims, and receives quarterly reports on the compliance with training.

6.3 Responsibility of training Leads

- Must inform their staff of the training expected in the TNA
- They must ensure training sessions are available for staff and report urgently any shortfall in provision to the maternity directorate meeting.
- Staff are required to sign an attendance sheet at all mandatory training sessions.
 Signed attendance sheets are scanned and sent to the training department and used to update individual training matrix on Electronic Staff Records (ESR).

• If attendance sheets are not signed or the signature is not legible, individual staff training records will not be updated.

6.4 Practice Development Midwife (PDM)

The PDM team has the responsibility for the planning and coordinating of the education and training sessions for midwives and MCA's. They will ensure that midwives and MCA's are rostered to attend the mandatory training on the health e-roster. They will also follow up non-attendance and recalls (See Appendices 1, 1a, 2, 2a). The Mandatory training department are responsible for providing managers with regular reports on compliance.

The PDM works in liaison with the Professional Midwifery Advocate (PMA) supporting midwives in their practice and preparedness for midwives in appraisal and professional revalidation. All preceptorship midwives will receive one session of Restorative Clinical Supervision in their first year following qualifying.

6.5 Team leaders/ward managers

Team leaders are responsible for ensuring that their team members attend mandatory Training. Non-attendance at a mandatory training session, due to unexpected clinical need, must be agreed through the Matron. Team leaders will be informed of any non-attendance at training and will ensure attendance at the next available session.

7. Summary of Development and Consultation Process Undertaken Before Registration and Dissemination

The authors listed above drafted this document on behalf of The Maternity Services Guidelines Committee who has agreed the final content. During its development it has been circulated for comment to: Senior staff and managers within the Maternity Services.

This version has been endorsed by the Maternity Guidelines Committee

8. References

Maternity Incentive scheme (2019) Safety Action 8 NHS Resolution

MBRRACE-UK (2019)

NHS Resolution Maternity Incentive year 2

Safer Maternity care (2016) DOH

Saving babies Lives a care bundle for reducing stillbirth (v2)(2019) NHS England

The National Maternity Review england.maternityreview@nhs.net

Unicef Baby Friendly standards (2017) www.england.nhs.uk/ourwork/futurenhs/mat-review

9. Appendices*

Appendix 1.

Invitation to attend Mandatory Training

Dear Colleague

MANDATORY TRAINING

According to records, you are due to attend Mandatory Training. You have been allocated a place on the above dates and have been E-Rostered accordingly. If you find you *haven't* been E-Rostered, please immediately inform your line manager.

Day 1 Thursday - *Midwives and MCAs 08:30 – 16:30* Bob champion

Day 2 Friday - *Midwives only 08:30 – 13:00* Bob Champion followed by essential elearning

MCAs have a separate 2nd training day allocated with your e-learning time.

Please ensure you read the attachments prior to arrival. Here is a link to the A-E assessment plan for the deteriorating patient. It is useful if you look at this before the resus session. http://resus.org.uk/pages/alsABCDE.htm

If for any reason you are unable to attend on these dates please discuss with your line manager and **swap** with someone in your area prior to contacting the Practice Development Team.

If you are off sick or cannot attend please inform the PDM's as soon as possible. We will allocate you a place on an alternative date where we can accommodate you. This may mean you will be non-compliant with your training until that time.

Yours sincerely PDM team

CC line manager

| Appendix 1 | a. |
|------------|----|
|------------|----|

Invitation to attend PROMPT Training

| Dear Colleague |
|---|
| You are invited to attend your annual PROMPT training day. |
| Date: |
| Time : 08.30 – 17.00 hours |
| Location : The Centrum Building. Norwich Research Park. (Parking available in the long stay car park outside but please remember to enter car reg details on the tablet next to reception) |
| It is a mandatory requirement that you attend a PROMPT training day within a twelve month period each year. Your e-roster will have this date programmed into it. |
| If for any reason you are unable to attend the dates rostered please discuss with your Line Manager and swap with a staff member of your grade in your clinical area. Please contact the PDMs to inform them of the change. Please inform us at the earliest opportunity if you are not attending for any reason (i.e. sickness or maternity leave). If you do not attend we cannot guarantee when the next available session will be so you may be non-compliant for a while. |
| If you are not due to attend, please contact us as soon as possible. |
| We look forward to seeing you on the day; please ensure you read the presentations which are attached. |
| Yours sincerely |
| Practice Development Midwives CC Line manager Ext 2028 |

| Appendix 2. |
|---|
| Recall letter for Mandatory Training |
| Maternity Services |
| Date: |
| Dear |
| According to our records you did not attend the Mandatory Training session you were booked on for: Due to: |
| We have therefore booked you onto the next session which is: |
| Please ensure your team leader/ manager has these details so she can arrange cover for your shifts while you attend and ensure it is on e-roster. It is Trust policy that all midwives attend Mandatory Training sessions within each 12 month period and unfortunately you are likely to be non-compliant with Trust policy until a session |
| is completed. |
| A copy of this letter has been sent to your line manager and placed on your personal file as part of the routine process for recalls to missed sessions. |
| Yours sincerely |
| |
| Practice Development Midwife CC line manager |

| Appendix 2a. |
|---|
| Recall letter for PROMPT |
| Date: |
| Dear |
| According to our records you did not attend the PROMPT session you were booked on for Due to |
| We have therefore booked you onto the next session which is |
| Please ensure your team leader/ manager has these details so she can arrange cover for your shifts while you attend and ensure it is on e-roster. |
| It is Trust policy that all midwives attend PROMPT within each 12 month period and unfortunately you are likely to be non-compliant with Trust policy until a session is completed. |
| A copy of this letter has been sent to your line manager and placed on your personal file as part of the routine process for recalls to missed sessions. |
| Yours sincerely |
| |
| Practice Development Midwifery Team CC line manager |

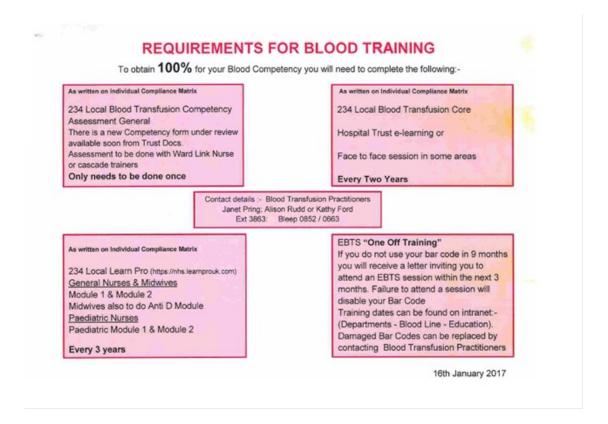
Appendix 3. Midwives and MCA's Mandatory Training Requirements (includes Core requirements)

| Training Course | Course Aimed At | To Be Updated | New Staff Accessed | Exisiting Staff Accessed | E-Learning Accessed /Comments |
|---|--|------------------|---------------------------------|---------------------------------|---|
| Induction Corporate/ Medical | All Staff | One Off | Classroom Based | N/A | Invite - 8th January 2018 Corporate Induc |
| Maternal and adult resus/ MEOWS | All Clinical and Medical Staff | Annual | Classroom Based/ Workshop | Classroom Based/ Workshop | Completed on Mandatory Training 60mins |
| Neonatal Resus | Midwives and MCA's | Annual | Classroom Based/ Workshop | Classroom Based/ Workshop | Completed on Mandatory Training 60 mins |
| Safeguarding Children and Adult Level 3 | All staff | Triennial | Classroom Based | Classroom Based | Book using the online Mandatory Training System 7.5 hours |
| PROMPT Obstetric Emergencies | All Midwives, MCAs and medical staff. Including obstetric theatres, anaesthetics, ODP | Annual | Classroom Based | Classroom Based | 7.5 hours Classroom based PROMPT incorporating obstetric emergencies, human factors and fetal monitring |
| Information Governance | All Staff | Annual | E-Learning Introduction | E-learning Refresher | http://intranet/ESR/ 234 Introduction to Information Governance 234 Information Governance – Refresher Module |
| Infection Prevention and Control - Level 2 | Midwives and MCA's | Biennial | Classroom Based | E-learning Refresher | Completed on Mandatory Training 60 mins |
| PREVENT Level 3 | All Staff | Triennial | Classroom/ E- learning | E-learning | http://intranet/ESR/ 234: PREVENT awareness level 3 60 mins |

| Training Course | Course Aimed At | To Be Updated | New Staff Accessed Via | Exisiting Staff Accessed | E-Learning Accessed/Comments |
|--|-------------------------------|------------------|------------------------------------|------------------------------------|---|
| Mental Capacity Act/ Deprivation of Liberty Safeguard (MCA/DoLS) Level 2/3 | All staff | Triennial | Classroom Based/ E- Learning | Classroom Based/ E- Learning | http://intranet/ESR/ 60 mins 234 Mental Capacity Act and Deprivation of Liberty safeguards eLearning Assessment |
| Manual Handling (Patient Contact) | All Staff | Biennial | Classroom Based/ Workshop | Classroom Based/ Workshop | Completed on Mandatory Training 60 mins |
| Antenatal and Newborn Screening | All midwives | Annual | Classroom | Classroom | Classroom session completed in Mandatory Training 45 mins |
| Health and Safety | All Staff | Triennial | Classroom Based | E-Learning | http://intranet/ESR/ 234 Health and Safety Clinical 234 Health and Safety Non Clinical |
| Equality and Diversity and Human Rights | All Staff | Triennial | E-learning | E-learning | http://intranet/ESR/ 234 Equality, Diversity and Human Rights -Level1 |
| Fire Safety | All Staff | Annual | Classroom Based | E-Learning/ classroom | http://intranet/ESR/ 234 Fire Safety Training 30 mins |
| Measuring and fitting of Anti- embolism stockings (VTE)* | Midwives and MCA's | One Off | Department/ Ward Based | Department/ Ward Based | 15 mins |
| Health Record Keeping/Risk management | Midwives and MCA's | Annual | Classroom Based | Classroom Based/Elear ning | Completed on Mandatory Training 60 mins http://intranet/ESR/ 234 Record Keeping |
| Diabetes Core | Midwives | Annual | Classroom | Classroom | Completed on Mandatory Training Not mandatory |
| Safe Use of Insulin (The Six Steps to Insulin Safety) | Midwives and Medical staff | Biennial | E-learning | E-learning | http://intranet/ESR/ ESR 234 Safe use of Insulin e-learning |
| Training Course | Course Aimed At | To Be Updated | New Staff Accessed Via | Exisiting Staff Accessed | E-Learning Accessed/Comments |

| Training Course | Course Aimed At | To Be Updated | New Staff Accessed Via | Exisiting Staff Accessed | E-Learning Accessed/Comments |
|--|-----------------------------|------------------|---|--------------------------------|--|
| Respect training | All maternity staff | One off | E- Learning | E-Learning | http://intranet/depart/respect/index.asp |
| CTG interpretation and assessment Core | Midwives | Annual | Classroom | classroom | Completed during PROMPT training 90 mins |
| CTG interpretation K2 CTG modules, acid base / | Midwives | Biennial | E- learning/classro om | E- learning/clas sroom | K2 system http://training.k2ms.com 6 hours |
| Breastfeeding management (BFI) | Midwives and MCA's | Triennial | Classroom Unicef Baby Friendly 2 days | Classroom | BF team |
| Hypoglycaemia Update | Midwives and NICU doctors | Triennial | E-learning | E-learning | http://nnvmwebapps01/TMS/Account /Login?ReturnUrl=%2ftms Log in and Select Hypoglycaemia Update |
| Blood Transfusion core | All Registered Staff | Biennial | Classroom Based | E-Learning | http://intranet/ESR/ 234 Blood Transfusion Modules (if unable to attend face-to-face session) 45 mins |
| Learn Pro modules 1 and 2 plus the anti D module – | Midwives | triennial | E learning | E-learning | Access via Learn pro https://nhs.learnprouk.com - soon to be on ESR http://intranet/ESR/ |
| Aseptic non touch techniques | Midwives and MCA's | Biennial | E learning | E-learning | http://intranet/ESR/ 30 mins |
| Infection Prevention and Control - Level 3 | All Medical Staff | Biennial | Classroom Based | Classroom Based | 60 mins |
| Venous Thromboembolism (VTE) | Midwives and Junior Drs | Biennial | E-learning | E-learning | http://intranet/ESR/ 234 VTE – Venous Thromboembolism Prevention/ 15 minutes |
| Medicines Management | Midwives and junior doctors | Biennial | Classroom Based | E-Learning/ Classroom | Face-to-face or ESR http://intranet/ESR/ 234 Medicines Management –Midwives 60 mins |

| Mentor "Education" Update- | Registered Midwives | Annual | Classroom Based/on line learning | Classroom Based | 90 min Completed on Mandatory Training http://intranet/ESR/ 234 Mentor update (elearning) 60 mins (if you miss face-to-face MT session) |
|---|---|-----------|--|-------------------------|--|
| Fit testing /Train the trainer (selected staff only) | All maternity staff | One off | One-to-one | One-to-one | All staff to be fit tested |
| GAP / GROW | Midwives | Annual | E-learning | E-learning | https://elearning.perinatal.org.uk/login/index.php 30 minutes |
| Perinatal Mental Health | Midwives | Biennial | Classroom | Classroom | Completed on Mandatory Training or https://portal.e- lfh.org.uk/Catalogue/Index? HierarchyId=0_212andprogrammeId=212 |
| NIPE update | For Midwife NIPE examiners | Biennial | E-learning/ Classroom | E-learning | https://portal.e-lfh.org.uk |
| IR(ME)R for non-medical referrers | For all midwives referring for USS | Triennial | E-learning | E-learning | http://intranet/ESR/ ESR 234 Radiation Protection and IR(ME)R Training for Non-Medical Referrers (45 mins) |
| Display Screen Equipment (DSE) | Specifically identified staff | Biennial | E-learning Introduction | E-learning Refresher | http://intranet/ESR/ 40 minutes 234 Display Screen Equipment - Introduction 234 Display Screen Equipment- Refresher |
| Risk Awareness for Senior Managers | Board Members and Senior Managers 8a and above | One Off | E-learning | E-learning | http://intranet/ESR/ 234 Risk Awareness for Senior Managers (e-Learning) |
| Prevention Management of Aggression (Violence and Aggression) | Specifically identified staff | Triennial | N/A | Classroom Based | |
| NEWS2 | All doctors | One off | E-learning | | Mandatory for Doctors |



LEARN PRO

Staff can now access the Learnpro modules on ESR through the competency requirement search icon where it shows red for Learnpro and select relevant certification depend on your job role.

To gain Learnpro competency, staff need to complete ALL modules attached to the certification.

Certification: 234 Learnpro for Midwives and Junior Medical Staff eLearning

- 1. 000 Blood Transfusion 01: Safe Transfusion Practice
- 2. 000 Blood Transfusion 02: Blood Components and Indications for Use
- 3. 000 Blood Transfusion 05: Anti-D Clinical Module